

Project Management

Model Question Paper

Section A - 1 Mark

- 1 Various parameters that affect the project in its planning and formulation refers to
 - a) Project cost
 - b) Process
 - c) Resource
 - d) Project Scope

- 2 That which is responsible for changing the input and giving a desired output is a
 - a) Project cost
 - b) Process
 - c) Resource
 - d) Project Scope

- 3 That which formalizes acceptance and brings project to an orderly end is a
 - a) control process
 - b) planning process
 - c) executing process
 - d) closing process

- 4 During the course of executing the project, it is seen that the _____ requirement increases from start to an intermediate stage of the project.
 - a) equipment
 - b) resource
 - c) design
 - d) manpower

- 5 The _____ the project can be estimated based upon the normal distribution curve.
 - a) manpower requirement of
 - b) funds requirement of
 - c) probability of completion of
 - d) design requirement of

- 6 The project during the course of its progress may be subjected to _____ because of some external factors.
- a) changes
 - b) errors
 - c) pressure
 - d) threats
- 7 Responsiveness refers to ____ of response of an individual.
- a) effect
 - b) reduction
 - c) quickness
 - d) increase
- 8 ____ is the master key of today's business.
- a) project
 - b) risk
 - c) time
 - d) information
- 9 Project mindset lays emphasis on flexible ____.
- a) people
 - b) timings
 - c) resources
 - d) processes
- 10 The communication requirement and capabilities in which managers may lack enthusiasm for change and fail to collaborate or practice teamwork with their peers refers to ____.
- a) communication frequency
 - b) response profiles
 - c) behavior pattern
 - d) barriers to communication
- 11 Allow information, questions, comments and opinions to travel through the organization is an essential characteristic of a typical _____ network.
- a) communication
 - b) neural
 - c) information

- d) organization
- 12 Overcoming barriers to communication associated with differing perceptions of the recipients in different divisions location or parts of a unit, is an essential characteristics of a typical _____ network.
- a) neural
 - b) communication
 - c) information
 - d) organization
- 13 PR stands for _____ .
- a) Project Review
 - b) Performance Review
 - c) Planning Review
 - d) Procurement Review
- 14 _____ of the organization should be the navigator for the project.
- a) Manager
 - b) CEO
 - c) Strategy
 - d) Policy
- 15 POR helps in _____ of resources.
- a) allocation
 - b) minimization
 - c) maximization
 - d) optimization
- 16 It is entrusted to a smaller team within a team for initiating, implementing, analyzing and distributing the process.
- a) CNC
 - b) ISO
 - c) SEI-CMM
 - d) CBPI
- 17 The project manager should take the assistance of a _____ and run checks as frequently as possible.

- a) system administrator
 - b) coordinator
 - c) CEO
 - d) Project Team
- 18 It is concerned with integration.
- a) PCMM
 - b) CMMI
 - c) PMI
 - d) ISO
- 19 Performance closer or beyond expectation is the degree of _____.
- a) assurance
 - b) error
 - c) precision
 - d) quality
- 20 _____helps in resetting the goals when they cannot be achieved for various reasons – shortage of resources, time etc.
- a) Plan
 - b) Guidelines
 - c) Review
 - d) Analysis
- 21 _____ is the process by which employees are encouraged to take decisions pertaining to their area of work.
- a) Automation
 - b) Empowerment
 - c) Authorization
 - d) Delegation
- 22 A system of internal _____ gets initiated almost automatically resulting in highly efficient organization as a whole.
- a) Auditing
 - b) Verification
 - c) Validation
 - d) Benchmarking

- 23 One of the rules which would help organization to be strong in R&D is to ensure _____ for critical systems and technologies.
- a) Completeness
 - b) Satisfaction
 - c) Redundancy
 - d) Perfection
- 24 One of the rules which would help organization to be strong in R&D is to build _____ into every activity.
- a) Concurrency
 - b) Modules
 - c) Redundancy
 - d) Functions
- 25 Change is achieved by making _____ changes.
- a) Small
 - b) Big
 - c) Incremental
 - d) Detrimental
- 26 The principle of continuous improvement is seen in _____.
- a) PM
 - b) PMIS
 - c) ERP
 - d) TQM
- 27 _____ Money has to be kept to the minimum for achieving total economy.
- a) Public
 - b) Overall
 - c) Inventory costs
 - d) Investment
- 28 ____ provides a life-cycle review process from system inception to retirement, and a correlation process between the CPIC processes and Enterprise Architecture processes i.e., Departmental Information Architecture, as well as other significant Departmental programs and projects.
- a) project management information system

- b) project management control system
 - c) project management enterprise system
 - d) project management review process
- 29 _____ performs day to day project management, develop project deliverables, prepare project management review and senior management review presentations, present project status, manage resolution of project issues.
- a) CFO
 - b) CIO
 - c) Project managers
 - d) Program managers
- 30 _____ review and comment on project deliverables and work products, schedule and support the review meetings, provide support to systems owners and project managers, advise the CIO and associate CIO's
- a) CMIP program staff
 - b) Systems owners
 - c) CMIP coordinator
 - d) Program managers
- 31 Risk management is _____ for projects, and can help reduce your costs and efforts when trouble strikes.
- a) helpful
 - b) essential
 - c) insurance
 - d) beneficial
- 32 Projects smaller than 12 people - months take about _____ minutes.
- a) 30-50 min
 - b) 40- 60 min
 - c) 50-70 min
 - d) 60-80min
- 33 In _____ a study is done to analyze the changes in the variable values because of a change in one or more of the decision criteria.
- a) product analysis
 - b) item analysis

- c) trend analysis
 - d) sensitivity analysis
- 34 One of the supply chain management group taking care of documentation systems is ____ .
- a) Odette
 - b) Darwin
 - c) Microsoft
 - d) Pilin
- 35 The three levels of SMCo documentation are Work package, ____ and sub process.
- a) formats
 - b) procedures
 - c) process
 - d) tables
- 36 The level -0 of the SCMo documentation contains ____ .
- a) sub process
 - b) work package
 - c) process
 - d) measurement
- 37 The ____ navigation is the navigation on different levels.
- a) Horizontal
 - b) Vertical
 - c) Hierarchical
 - d) Sequential
- 38 ____ is a quick project status reporting tool.
- a) Dashboard
 - b) Pie Chart
 - c) Bar Chart
 - d) Trend
- 39 One of the features of project scoping is to increase the ____ of the update process.
- a) linkage
 - b) facility

- c) interface
- d) intelligence

40 The Television Media Control System is required by a Media Solutions Company in Germany who is an Intermediary between a Television Content Development Studio Company and a ____ Company.

- a) Pharmaceutical products
- b) Automobile accessories
- c) TV Broadcasting
- d) Channer management

Section B - 2 Marks

- 1 During this phase document the lessons from the project.
 - a) Post completion analysis phase
 - b) Inspecting, testing and delivery phase
 - c) Marketing phase
 - d) Analysis phase

- 2 During inspecting, _____ and _____ phase the project team performs quality control work.
 - a) Marketing and testing
 - b) Testing and delivery
 - c) Execution and selling
 - d) Analysis and delivery

- 3 Any project is undertaken to deliver either _____ or _____.
 - a) Item , product
 - b) Service , product
 - c) Item , service
 - d) Report, service

- 4 Developing a risk management plan, focusing on the highest prioritized risks requires a ____ of the risk probability and the risk consequences.
 - a) Qualitative assessment
 - b) Quantitative assessment
 - c) Minimal assessment
 - d) Maximum assessment

- 5 A weekly status report includes the following :
 - a) Accomplishments during the period, items not completed, proposed activities, predicted slippage, predicted cost.
 - b) Problems faced, items not completed, proposed activities, predicted slippage, predicted cost.
 - c) Accomplishments during the period, problems and risks, proposed activities, predicted slippage, predicted cost.
 - d) Accomplishments during the period, items not completed, risks, predicted cost.

- 6 The ____ and _____ of an individual or an organization are proportional to its capability of evolving processes and structure for superior responsiveness time constant.

- a) performance and utility
 - b) strength and behavior
 - c) vibrancy and liveliness
 - d) strength and weakness
- 7 It is a process through which a project team passes on the details of any system as recommendation for standardization.
- a) force field analysis
 - b) information risk management
 - c) management assurance measure
 - d) continuous business process improvement
- 8 It is a task performed by the project leader to balance efforts to convince management against wavering with efforts to prepare team members to counter any unexpected storms in the project.
- a) force field analysis
 - b) information risk management
 - c) management assurance measure
 - d) continuous business process improvement
- 9 Plan of Record should be prepared for the _____ and _____ used in the Projects.
- a) Process, Tools
 - b) Task list, check list
 - c) Blue print, master plan
 - d) Techniques, instruments
- 10 _____ and _____ are measures in relation to zero defects and overall Team Performance, the type of activities which can be performed only by the executives and managers.
- a) managerial , executive productivity
 - b) Team building , performance appraisal
 - c) Utility , performance
 - d) Creativity , Innovation
- 11 What can be found out by assigning a suitable weight age to the most likely time estimate in PERT analysis?
- a) average

- b) standard deviation
 - c) skewness
 - d) variance
- 12 Data have repositories which are accessible, _____ and _____ instantly and used by all concerned.
- a) transferable and updatable
 - b) secured and convertible
 - c) modifiable and transferable
 - d) retrievable and storable
- 13 Modern organizations in all fields depend on technology to improve their processes to deliver the best _____ and _____ to their customers.
- a) product and services
 - b) technology and goods
 - c) performance and results
 - d) results and satisfaction
- 14 Economies are effected when the consumption of _____, _____, movement and time are reduced.
- a) Money, material
 - b) Power, material
 - c) About, money
 - d) Labor, skills
- 15 The standard set of project management reporting requirements fits into the following categories:
- a) general project overview, project status, product status, issues & risks, project unique information
 - b) project status, product status, issues & risks, project unique information, product price
 - c) general project overview, project status, product status, product price, project unique information
 - d) general project overview, project status, product status, issues and risks, product price
- 16 The two things to manage the risk are to take actions to _____ the likelihood of the risk

occurring and take action to reduce the _____ if the risk does occur.

- a) reduce, impact
- b) understand, effect
- c) analyze, complications
- d) study, damages

17 The Process Chain describes a process based on the _____ as well as the _____.

- a) chronological, logical interdependencies
- b) product cycle, process cycle
- c) product characteristics, price
- d) supply chain, monitoring characteristics

18 The section on operations and manufacturing deals with the customer focus, outsourcing issues, primary metrics, quality , costs, delivery, core in manufacturing, and _____ .

- a) unique services
- b) unique capabilities
- c) storage
- d) utility

19 Key features of GDM are standardization, modularization, _____ and _____.

- a) customization, micro structure
- b) customization, macro structure
- c) normalization, minimization,
- d) generalization, globalization

20 Vendor can recommend suitable technology wherein the prevailing back end systems are _____ and _____.

- a) Turbo, DOS
- b) Borland, Windows
- c) Borland, Linux
- d) Turbo, OS2

Section C – 4 Marks

- 1 In the connection between various process groups , loop exists between _____
- a) planning process, initiating process and closing process
 - b) controlling process, executing process, planning process
 - c) executing process, closing process, initiation process
 - d) initiating process, planning process, executing process

- 2 Match the following :

P	Scope	X	It refers to manpower, machinery, money and materials required in the project.
Q	Resource	Y	It refers to the various parameters that affect the project in its planning, formulation and executions.
R	Project Cost	Z	It is the budgeted expenditure of the project.

- a) P-Z, Q-X, R-Y
 - b) P-X, Q-Z, R-Y
 - c) P-Y, Q-X, R-Z
 - d)P-Z, Q-Y, R-X
- 3 The key issues which are documented in a project plan are :
- a) project operating budget, project logic diagram, estimates , balanced cost
 - b) project operating budget, project logic diagram, estimates, minimized cost
 - c) project operating budget, project logic diagram, estimates, maximized cost
 - d) project operating budget, project logic diagram, estimates, updated risk log
- 4 Bottom up approach in estimation consists of the following :
- a) project manager first divides the product under development into modules, each module further subdivided in to smaller units, defines a standard for manufacturing and self testing
 - b) project manager reviews each module, each module further subdivided in to smaller units, defines a standard for manufacturing and self testing
 - c)project manager reviews each module, each module is planned, defines a standard for

manufacturing and self testing

d) project manager reviews each module, each module is planned, defines a standard for manufacturing and self testing

- 5 The key issues which are documented in a project plan are :
- a) project operating budget, project logic diagram, estimates , balanced cost
 - b) project operating budget, project logic diagram, estimates, minimized cost
 - c) project operating budget, project logic diagram, estimates, maximized cost
 - d) project operating budget, project logic diagram, estimates, updated risk log
- 6 Top down approach in estimation consists of the following :
- a) Prepare the budget, fix the productivity level for the project, and obtain the overall effort estimate from the productivity and size estimates.
 - b) get the estimate of the total size of the product in function points, fix the productivity level for the project, obtain the overall effort estimate from the productivity and size estimates.
 - c) Prepare the budget, establishes the controls for the project, obtain the overall effort estimate from the productivity and size estimates.
 - d) Prepare the budget, establish the controls for the project, monitor the controls set and obtain the overall effort estimate from the productivity and size estimates.
- 7 P) Build employee trust in the communications process so that honest feedback becomes a part of the natural way of working is the only essential characteristic of a communication network.
Q) Quality of any product or service is defined as its conformance to the standards or the stated requirements. Which of the following is correct:
- a) Both are True
 - b) Both are False
 - c) P is True and Q is False
 - d) P is False and Q is True
- 8 Match the following:
- | | |
|-----------------|--|
| (p) define | (x) design of experiments, modeling |
| (q) improve | (y) control charts, time series, procedural adherence, performance mgmt. |
| (r) Standardize | (z) benchmark, customer requirement, process flow map, quality function. |
- Which of the following is correct?
- a) p-x, q-y, r-z
 - b) p-y, q-x, r-z
 - c) p-z, q-y, r-y

d) p-z, q-x, r-y

9 Consider the following statement:

P) An office is a small group of people which coordinates various activities responsible to an enterprise for controlling at least one function.

Q) The PMO must create and maintain the ability of the project manager to keep focused on the client's requirements and meet them.

Which of the following is correct

a) Both are True

b) Both are False

c) P is True and Q is False

d) P is False and Q is True

10 The four types of reviews conducted at different stages of the project are : _____ , _____ , _____ and _____ .

a) IR, PPR, PR, QAR

b) IR, TR, DR, QAR

c) AR, PR, SR, DR

d) DR, IR, PPR, QR

11 Consider the following statement:

P) In PERT, we take into consideration the fact that the times allocated for all the activities might be determinable.

Q) Project overruns are common and costly.

Which of the following is correct

a) Both are True

b) Both are False

c) P is True and Q is False

d) P is False and Q is True

12 Match the following:

p) innovation x) change in authority and task relationships of managers

q) e-engineering y) use all types of information systems to make functions efficient

r) restructuring z) successful use of skill and resources

Which of the following is correct?

a) p-x, q-y, r-z

b) p-y, q-x, r-z

c) p-z, q-y, r-x

d) p-z, q-x, r-y

13 The following statements are guidelines to help the organizations to strengthen their R & D area

P) The traditional way of technology development is carried out with corresponding link to the product development of activities.

Q) Failures in the early stages of the projects are less costly and harmful than at later stages.

Which of the following is correct?

a) Both are True

b) Both are False

c) P is True and Q is False

d) P is False and Q is True

14 The following statements are guidelines to help the organizations to strengthen their R & D area

P) Value goes on getting added along the supply chain.

Q) Inventory costs money has to be kept to the maximum for achieving total economy.

Which of the following is correct?

a) Both are True

b) Both are False

c) P is True and Q is False

d) P is False and Q is True

15 Consider the following two statements :

P) Project Management Review Process for Corporate and Major Information Systems was instituted to review all major information systems in development, enhancement, or production of a product or a service.

Q) These reviews serve as a forum to raise issues and concerns that will impact the project and ensure that acceptable actions or corrective plans exist for addressing any significant positive impacts.

Which of the following is correct?

a) Both are true

b) Both are false

c) Statement P is true and statement Q is false

d) statement P is false and statement Q is true

16 The four steps to manage risk are: ____, ____, ____, and ____.

a) identification, analysis, management planning and review

- b) identification , assessment, review, planning
- c) planning, analysis, design, structure
- d) planning, analysis, structuring and reviewing

17 Consider the following statements :

P)The intent of this document is to define the structure of the Documentation System, its content, the method of content generation and to attain common documentation of all standard processes of Odette.

Q) The entry level of the process documentation structure is the function tree that shows the hierarchic structure of the process documentations.

Which of the following is correct?

- a) Both statements are True
- b) Both statements are False
- c) Statement P is True and Statement Q is False
- d) Statement P Is False and Statement Q is True

18 The main objective of SCMo are _____ .

- a) Stock out, over supply, excess inventory, excess production, decreased supply demand ratio.
- b) Prevention of stock out and over supply, early warning, elimination of bull whip effect, optimized allocation.
- c) Stock deterioration, losses, increased supply demand ration, minimized inventory.
- d) Over distribution, excess production, maximimized inventory, minimizes wastages.

19 The GDM is adopted by an Industry or Business to serve to any Customer Worldwide with _____, _____, _____ and _____.

- a) utility, productivity, serviceability, satisfiability
- b) efficiently, satisfiably, reliability, conditionally
- c) accountability, serviceablity, utility, productivity
- d) speed, accuracy, economy, reliability

20 Consider the following statements:

P) System Requirement covers a Remote Device Solution controlling Delivery of Media Programs in Real Time Mode from the Achieves of the Media Centre to the TV Stations based on a day to day program Schedule.

Q) Competitors offer two varieties of products – one for primary Hypertension Symptoms and the other for advanced Symptoms, the latter priced at Five times the former.

Which of the following is correct?

- a) Both statements are True
- b) Both statements are False
- c) Statement P is True and Statement Q is False
- d) Statement P is False and Statement Q is True